

# PROJECT MANAGEMENT FOR SOFTWARE DEVELOPMENT

Course number: 115

### **Overview**

Effectively manage your software development efforts by selecting the correct development life cycle, creating realistic plans, and managing a team through each project phase. In this training course, you use a realistic case study to develop ideas, practice key concepts, conduct a kick-off meeting, define successful software projects, analyze projects from a team perspective, and make estimations.

# What you'll learn

- Deliver successful software projects that support your organization's strategic goals
- Adjust your management style to reflect the chosen software development life cycle (SDLC)
- Construct a work breakdown structure that addresses real-world management challenges
- Create a network diagram showing task dependencies

#### Who should attend

**Pre-requis** 

Outline

# **Conducting a Project Kick-Off Meeting**

### The business reasons for the project

- Where the project fits in the business
- How this fit influences your chances of success

#### The project customers

- Identifying stakeholders and their needs
- Developing strategies to manage involvement

### The project objectives

- What success looks like
- Making the team's success visible
- Managing the project to build customer confidence

### **Balancing Development Needs with Organizational Expectations**

### Selecting software development life cycle models

- Comparing SDLC models
- How to identify the right model
- Analyzing strengths and weaknesses of Traditional vs. Iterative vs. Agile (e.g., XP, Scrum)

#### Designing a road map for your project

- Mapping your PM process to your project's SDLC
- Optimizing time, cost, function and quality

### **Translating Stakeholder Needs into Actions**

#### Structuring content for your software project plan

- Providing initial top-down estimates
- Identifying tasks and phases using a WBS
- Calculating realistic bottom-up estimates
- Sequencing tasks into a network diagram
- Constructing Gantt charts to assess resource needs

#### Getting the right resources

- Identifying resource needs using your plan
- Delegating work effectively

#### Reality check for your project plan

- Testing the plan before you begin
- Assessing the project using risk management
- Involving the team in planning
- Building confidence for your plan
- Selling the plan to relevant stakeholders
- Running the Project: Day-to-Day Decisions for Success

#### Focusing on the project management process

- Putting theory into practice
- Early warning signs

- Building team commitment
- Day-to-day tracking and management
- Measuring progress with milestones
- Defect detection and prevention

#### Characterizing the software development process

- Analyzing how the SDLC drives deliverables
- Pressures to expect at each stage
- The major stages and how they relate
- Determining the working practices in traditional, iterative and Agile developments that offer the greatest impact

#### **Building successful teams**

- Getting technical teams to work collaboratively
- Engaging the team in the planning process
- Empowering team members
- Managing the stages of team development appropriately

## **Driving the Implementation: Recognizing and Overcoming Challenges**

### **Tracking and control**

- Measuring software progress
- Linking progress to success

### Implementing change control

- Principles of change control
- The value of configuration management

#### **Controlling risk**

- Analyzing project risk
- Changing the risk profile
- Planning for contingency

#### **Closing the Project: Learning from Experience**

- Sharpening your project management skills
- Influencing the continuous improvement process of your organization

# **Schedule**

# **Location Dates Status**

# **Tuition**

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